Chautauqua's Promise

FINAL REPORT 2011-2016

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Dear Friends:

You did it! You exceeded the original goal for the Promise Campaign by more than \$5 million. Nearly 7,000 contributors—individuals, families, foundations, and partners—brought Chautauqua beyond the finish line in the single largest campaign in the Institution's long history. Our final total of \$103.5 million is a signature testament to the generosity of this community and our shared belief in Chautauqua's Promise.

When we began this endeavor in 2011—bolstered by the Board of Trustees' careful analysis and with input from dozens of study groups who tackled the task of assessment and visioning for the future—we could not have anticipated the unprecedented support that would follow. Chautauquans demonstrated their passion for improving the natural environment, preserving and protecting our historic structures, building programmatic strength, and supporting the nurture and training of our gifted arts students. We endowed leadership positions, carried the Chautauqua Fund to record levels in support of annual operations, and profoundly increased our endowments. The Amphitheater project, the largest undertaking in the Institution's history, also yielded the largest single gift ever received—\$15 million.

Of course, meeting these goals has required hard work and an investment in building relationships. Promise Campaign volunteers met with the community to share the objectives of the campaign, helping individuals and families determine their investment priorities in the future of Chautauqua. Geof Follansbee, CEO of the Chautauqua Foundation, and his staff worked side-by-side with volunteers, leadership, and the community throughout the campaign. We are grateful to him and his team for helping the Institution reach new heights in philanthropy.

We also acknowledge, with deep appreciation, the contributions and leadership of President Tom Becker, who concluded more than 30 years of service to the Institution with this unparalleled success. Our gratitude to him cannot be understated.

We know we speak for both the Institution Trustees and the Foundation Directors in expressing our deepest thanks to all of you who have invested in the Promise of Chautauqua. As we commence the 2017 season, let us be mindful of our extraordinary good fortune to be associated with this historic institution and to celebrate together the fundamental values in which we have invested ourselves: civility, engagement, innovation, inclusion and sustainability.

Sincerely,

kap T- Al

/ George Snyder Promise Campaign Co-Chair

Steve Percy Promise Campaign Co-Chair

CAMPAIGN OBJECTIVES AND SUPPORT, BY AREA

Dollars Raised: \$103,478,662





LEADERSHIP

Staff and Faculty Chairs

\$2,500,000 goal \$2,000,000 raised 4 donors



Initiatives

176 donors

Environment

\$4,500,000 goal

\$4,641,068 raised

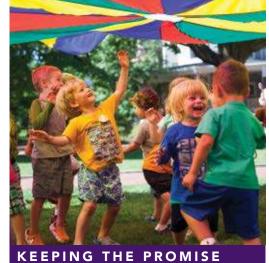
for the

Endowment for

Public Spaces \$1,250,000 goal \$2,272,033 raised 100 donors

Facility Improvements

\$500,000 goal \$948,000 raised 14 donors



Unspecified Endowment

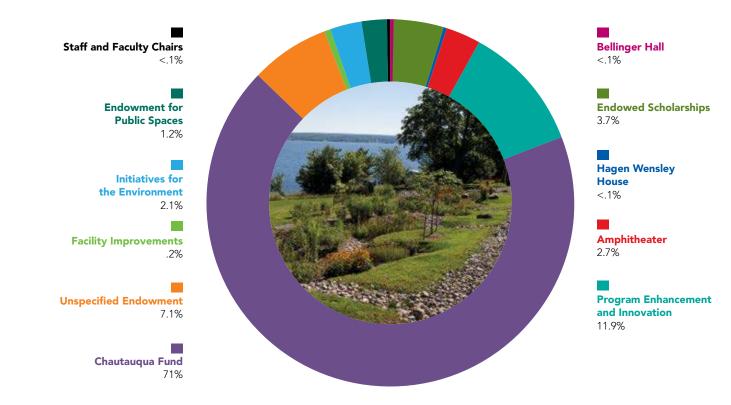
\$15,650,000 goal \$11,795,548 raised 590 donors

Chautauqua Fund

\$22,000,000 goal \$22,014,196 raised 5,868 donors

Donor Participation: 6,965

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THE EXPERIENCE

Bellinger Hall

\$5,500,000 goal \$56,200 raised 4 donors

Endowed Scholarships

\$2,000,000 goal \$2,362,059 raised 302 donors

Hagen Wensley House

\$2,800,000 goal \$2,868,981 raised 3 donors

Amphitheater

\$33,500,000 goal \$39,873,831 raised 220 donors

Program Enhancement and Innovation

\$8,000,000 goal \$14,646,746 raised 984 donors



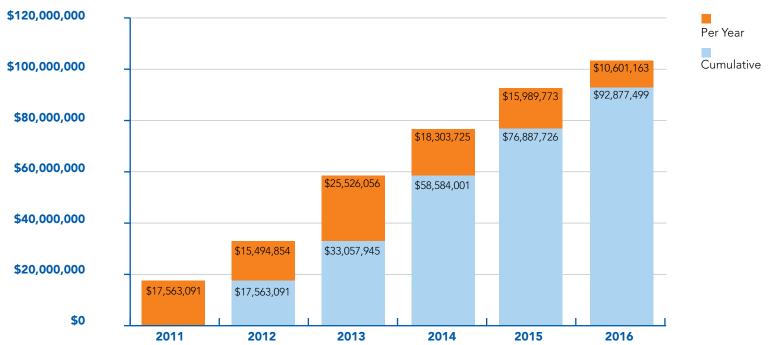
Promise Campaign

\$98,200,000 goal \$103,478,662 raised 6,965 unique supporters

FUNDRAISING REPORT

Cumulative Giving by Year

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48%

of Promise Campaign donors had never given before to Chautauqua 6.78%

average cost of fundraising for fiscal years 2011–2016

JANUARY 1, 2011 –

Deferred Giving

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Deferred giving of \$18,272,457 during the Promise Campaign represents dollars raised that will someday be added to Chautauqua's permanent endowment. By deferred, it means the gifts will be realized, in most cases, at an undetermined future date. These gifts represent a donor's written intention to provide a gift from their estate or by earmarking some other asset to be left to Chautauqua. A deferred gift is to be distinguished from an outright gift of cash to the Promise Campaign made during the donor's lifetime. Outright gifts are pledged to be paid over a certain number of years—and typically within no more than five years, although the time frames vary.

Endowments funds represent dollars held and invested by the Chautauqua Foundation. From these funds, the Foundation currently pays approximately 4% in annual support to the Institution. If the deferred gifts were all immediately available, it would translate to approximately \$730,000 in additional annual support, in perpetuity, to Chautauqua.

Total Giving by Type

Generous philanthropy takes many forms at Chautauqua, and is unique to each person inspired to give. There are three categories of giving: the annual Chautauqua Fund, endowment, and capital projects and other programs.

All Chautauqua Fund

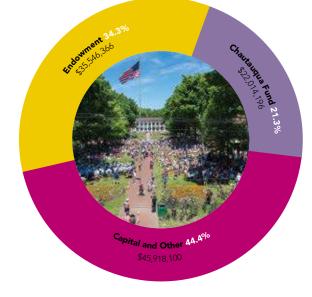
gifts are used in the annual operating budget of the Institution to support the full range of programming Chautauqua offers. These funds underpin budgeted activities, and are transferred in their entirety to the Institution each calendar year.

Capital and other gifts

primarily support the renovation or construction of facilities and also supplement the operating budget for extraordinary program initiatives.

Gifts to the **endowment** are made to the

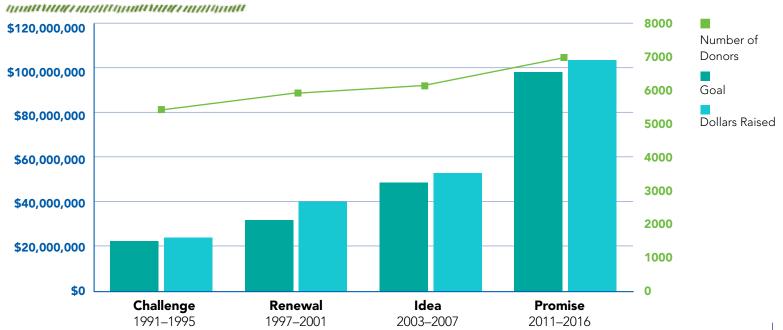
Foundation and transferred to the Institution according to the spending policy for the permanent endowment and the terms of the gift. Endowments are managed within the Foundation's fiscal year, and a full report of activities can be found in the Foundation's annual report, published every August and available online at ciweb.org/ downloads.



DECEMBER 31, 2016



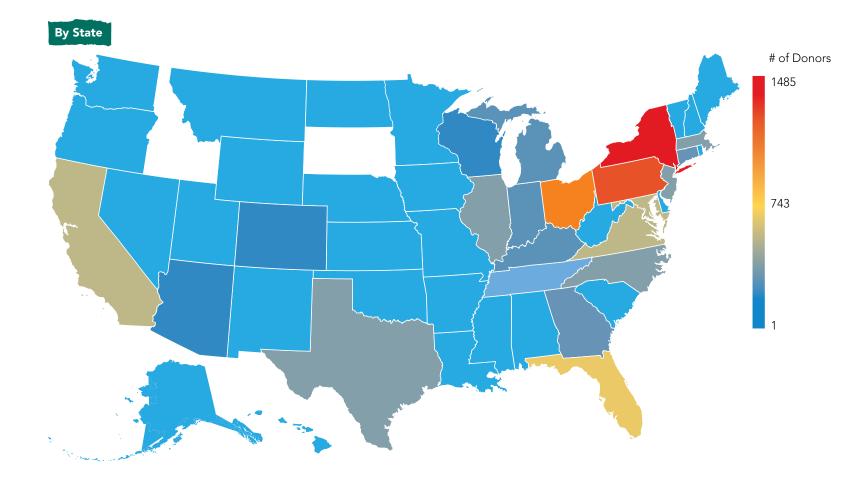
95% of contributors were individuals or families



Comparison to Prior Campaigns

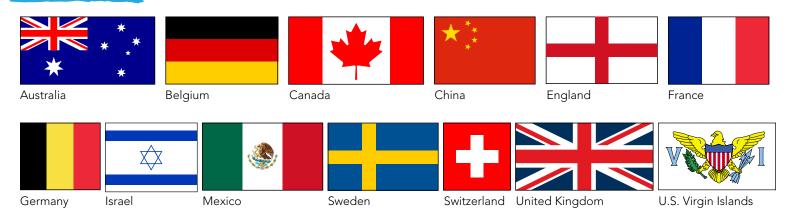
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PROMISE CAMPAIGN PARTICIPATION



48 STATES AND **13** FOREIGN COUNTRIES ARE REPRESENTED BY DONORS

By Country/Territory



6 PROMISE CAMPAIGN

VOLUNTEERS

Thank you! We extend our deepest gratitude to all those who have advocated on behalf of Chautauqua over the course of the Promise Campaign. Your leadership, faith, persistence, love and care are appreciated more than you could ever know.

Promise Campaign Co-Chairs

Steve Percy George Snyder

Campaign Cabinet

Jim Brady Laura Currie Sylvia Faust Karen Goodell Bill James Bob Jeffrey Jesse Marion Jack McCredie Jason Phillips Lydia Strohl

Promise Campaign Volunteers

Ted Arnn Karen Arrison **Bill Bates** Evie Berger Stacey Berger Mary Helen Boyle Christine Brueschke Andrew Camden Diane Carlson Kathy Clingan Roger Conner Jack Connolly Brad Currie Roger Doebke Sylvia Faust Scott Fine Bill Freyd Chip Gamble Betsy Goodell Craig Greene Don Greenhouse Bonnie Gwin Betty Halford Travis Halford Izumi Hara Anne Hoyt Scavone Nancy Kyler Susan Laubach Alison Marthinsen Bob Metzgar Laura Miller* Cathy Milos John Milos Sue Murphy

Anne Odland Mary Lou Parlato Richard Parlato Sheila Schroeder Bob Pickens Tim Renjilian Brad Schrader Tom Small Linda Steckley Pete Weitzel Steve Zenczak

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Chautauqua Fund Volunteers

Susan Abdella Shirley Adams Adrien Adelman Peter Aleksandrowicz Robert Alico Mark Altschuler Chris Anderson John Anderson Jane Applequist Virgil Applequist Ted Arnn Karen Arrison Louise Bakewell David Bargar

Donna Zellers

Nancy Gay Bargar **Bill Bates** Bob Battaglin Nancy Bechtolt Arnie Bellowe Jill Bellowe Steve Benson Evie Berger Stacey Berger Mary Blair Cathy Bonner JoAnn Borg Caroline Borrow Mitch Borrow Dave Bower Diana Bower Mary Helen Boyle Barbara Brady Jim Brady Jim Braham Persephone Braham Marilyn Brennan Gary Brost Christine Brueschke Norma Jean Bueschen Tony Bueschen Carolyn Byham Andrew Camden Diane Carlson Kathy Clingan Helen Cochrane Wendy Cohen Becky Colburn Angela Coleman Roger Conner Jack Connolly Katie Cooke Kevin Cooke Bill Cooper Thelma Cooper Ira Cooperman Bill Cornell John Corry* Josette Cromey Barbara Cummings John Cummings Courtney Curatolo **Bill Currin** Debbie Currin Jim Dakin Karen Dakin Jan Friend-Davis Larry Davis* Kelly Dawson Laura Dawson

VOLUNTEERS continued

Chautauqua Fund Volunteers continued

Jennifer DeLancey Elmore DeMott Miles DeMott **Becky Denton Charles Denton Russ Diethrick** Erica DiMambro Roger Doebke Rod Drake Debra Eck Mary Eimiller **Dudley Ericson** Lauren Rich Fine Scott Fine Joe Fire Henry Foltz Jane Foster Bill Freyd Chip Gamble Gail Gamble vic gelb Barbara Georgescu Betty Glatz Bill Glatz Mike Goldman Betsy Goodell Bill Goodell Karen Goodell Tim Goodell Ann Goodwin Terry Goodwin Cheryl Gorelick Meg Graham Pat Grant Bluie Greenberg Don Greenhouse Fred Gregory Susan Grelick **Bob Gridley** Elisabeth Groninger Jim Groninger Bonnie Gwin Fred Habenicht Betty Halford Travis Halford Sharon Hamilton Mark Hanson Walter Harf Ed Harmon* Ellen Harmon Jennifer Haughton John Haughton Elie McKnight Haupt Jane Hauser Mary Stroh Henderson Marc Hersh **Bill Higie** Pauline Higie Bill Hill

Dorothy Hill Lyle Himebaugh Steve Holt Alice Hood **Bob Hopper** Anne Hoyt Scavone Jay Hudson Pat Hudson Frank Hynds Norma Ingram Bryce Ireland Ruth Irwin **Bob** Ivers Mary Ellen Ivers Barbara Jacob **Bill James** Jamie Jamison Jim Jamison Dyeann Jordan Henry Jordan Jeannette Kahlenberg Bill Karslake Joel Keefer Kyle Keogh Herb Keyser Ron Kilpatrick Audrey Koblitz Kenny Koblitz Susie Kuhn Jim Kullberg Judy Kullberg Nancy Kyler Rodney Lay Louanne Lind Todd Lind Fred Livingstone John Lloyd Sheri Lockwood Carol Lorenc Carolyn Lowstuter Clyde Lowstuter Jeff Lutz Brian Lydic Betty Lyons Sid Lyons Holly Mak Gratia Maley Alison Marthinsen Dianne Martin Paula Mason Roy Mason **Bruce Matthews** Candy Maxwell Scott Maxwell Sharon McClymonds Mike McCoy Jack McCredie Yvonne McCredie Susan McKee Jack McKibbin* Roberta McKibbin*

Bob McKiernan Carol McKiernan Grace McKinnon John McKinnon Andrea Miller Bijou Clinger Miller Greg Miller Laura Miller* Lloyd Miller Mary Lee Montague Don Moore Sarah Moore Sue Murphy Cathy Nowosielski Anne Odland Melissa Orlov Bob Ostrom Sam Paladino* Jim Pardo Jim Patterson Joe Patton Susan Patton Pete Pedersen Sheila Penrose Steve Percy Jason Phillips Bob Pickens Mary Pickens Sam Price, Jr. Patricia Tinker Raab Tony Raffa Jenny Rappole Whit Rappole, Jr. Harold Reed Leslie Renjilian Tim Renjilian Linda Rhoads Neal Rhoads Jay Richey Marilyn Richey Amy Riley **Philip Rogers** Rachel Rogers Jim Roselle* David Rosen Sarah Rosen Jim Rovegno Maureen Rovegno Delana Rupp Jon Saff Dale Sandberg Art Scavone Ed Schmidt Paul Schmidt* Stephanie Schuerman Nikki Selden Al Short* Suzanne Shull Linda Silverberg Hal Simmons Alexis Singleton Jim Smith

Tom Smolinski George Snyder Bill Soffel Ben Sorensen Joreta Speck **Richard Speck** Jim Stewart Peter Sullivan Dennis Sundstrom Denise Szalkowski Pat Telkins Steve Telkins Dede Trefts Dee Trethewey Michelle Turner Tom Turner Dick Turney Melissa Uber John Viehe **Cynthia Vitters** Nancy Waasdorp Peter Waasdorp* Mary Walton Ann Weidman Norm Weizenbaum Jeanne Wiebenga Arthur Willson Nathan Wilson Debra Wood Steven Yarnell

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Bob Boell Jean Boell Andrew Camden Carol Chimento Jack Connolly John Corry* Courtney Curatolo Laura Currie Sylvia Faust Joan Keogh Susan Laubach Amy Mead Sarah Rosen Ben Sorensen

NOW Generation Council

Russell Bermel Katie Prechtl Cooke Michael Donovan Carrie Fox Brian Goehring John Haskell Mhoire Murphy Amy Schiller Kelsey Twist Schroeder Kate McKee Simmons Ben Sorensen

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REPORT ON GIVING

Chautauqua's boards, staff and leadership are incredibly grateful for the support and engagement of this community! The impact of this generosity will shape the Institution and its programs for years to come, providing new resources for lecture programs; inter-arts collaborations and unfolding innovations to our artistic endeavors; more scholarship support for students in the Schools of Fine & Performing Arts; initiatives to restore the health of Chautauqua Lake; and a guest house and Amphitheater befitting for a nationally respected Institution.

This list recognizes and thanks the generosity of donors who have pledged or transferred—outright or as part of certain planned gift commitments—to the annual Chautauqua Fund, capital projects, special gifts, or endowment a cumulative amount in excess of \$1,000 during the course of the Promise Campaign (January 1, 2011–December 31, 2016).

~~~~~

\$5,000,000 and above

Anonymous (1) Mary and Oliver Langenberg

\$2,500,000 to \$4,999,999

Andrew L. and Gayle Shaw Camden Susan Hirt and Thomas B. Hagen Lippman Kanfer Family Foundation

\$1,000,000 to \$2,499,999

Anonymous (1) Jack Connolly The Hultquist Foundation, Inc. Donna and Stewart Kohl The Lenna Foundation Joan and David Lincoln Dr. Barb Mackey The Milton and Tamar Maltz Family Foundation Cathy and Jesse Marion Steve and Polly Percy Richard and Elaine Rieser Richard and Emily Smucker Lowell and Rebecca Strohl and Family

\$500,000 to \$999,999

Caroline Van Kirk Bissell Dr. and Mrs. R. William Cornell John Corry Environmental Protection Agency Lauren Rich Fine and Gary Giller Mr. and Mrs. G. Thomas Harrick Dr. and Mrs. W. R. Konneker Lilly Endowment, Inc. John W. and Yvonne S. McCredie Robert and Sally Metzgar John and Cathy Milos John and Mary Anne Morefield Steve and Anne Odland Rosalie Pembridge Ralph C. Sheldon Foundation, Inc. Robert and Joyce Tate Susan and John Turben Foundation

\$250,000 to \$499,999

Edward L. Anderson, Jr. Foundation, Inc. The Clement and Karen Arrison Family Charitable Foundation Arthur and Barbara Banner Jim and Barbara Brady Gary and Willow Brost Charitable Fund Chautauqua Women's Club, Inc. Geoff and Kathie Church Court Family Foundation Fund of the Gulf Coast Community Foundation Ellis and Bettsy Cowling Fund of Triangle Community Foundation Richard and Marty Davis The Winifred Crawford Dibert Foundation, Inc. Shirley and Art Duffy Drs. David and Miriam Y. Eddleman Mr. and Mrs. Robert K. Fletcher Mr. and Mrs. George L. Follansbee Char and Chuck Fowler Barbara and Peter Georgescu **Cheryl Gorelick** Fred and Judy Gregory Jane A. Gross Dorothy and Bill Hill Sallie Lou Holder Bill and Angela James Barbara and Walter Jones Blossom Leibowitz Mrs. Charles H. Lytle Bruce and Sarah Hagen McWilliams The Estate of Gail Clement Olson **Deloras Pemberton** Sheila Penrose and Ernest Mahaffey Gloria Plevin Molly F. Rinehart & Charles L. Christian Ed and Melanie Voboril Dr. and Mrs. Robert J. Weiss

\$100,000 to \$249,999

Anonymous (4) Paul M. Alexander Jane and Virg Applequist Penny Bank David and Wendy Barensfeld Arnold and Jill Bellowe Stephen and Edith Benson Cathy Bonner Mary Boyle and Ted Arnn Jim and Kathy Braham Paul Brentlinger Byham Charitable Foundation The Byham Family Chris and Ken Caro Chautauqua Dance Circle Town of Chautauqua Mr. and Mrs. George L. Cornell Laura and Brad Currie June and Barry Dietrich Judith and Roger Doebke Lora Lee and Bob Duncan Mr. and Mrs. Hal A. Fausnaugh Mimi and Jim Gallo Chip and Gail Gamble General Electric Foundation Mr. and Mrs. Timothy B. Goodell Roe Green Foundation Craig and Cathrine Greene Don and Kathy Greenhouse Lois C. Greisman Bonnie and Jim Gwin Travis E. and Betty J. Halford Izumi Hara and David Koschik Samuel and Margaret Hazlett Bruce and Eleanor Heister The Elke Hoppe Youth Advancement Trust Bob Jeffrey The Johnson Foundation Karin A. Johnson Jeannette D. Kahlenberg Rosie and Ron Kilpatrick Drs. Donald West and Mary Elizabeth King Lake Erie College of Osteopathic Medicine Ronald and Barbara Leirvik Kathryn Lincoln and Christopher Perez Kay H. Logan

Linda & Saul Ludwig Fund of the Jewish Federation of Cleveland James H. Lynch, Jr. Mr. and Mrs. Richard M. Maddy Alison and Craig Marthinsen Warren K. Martin R. James Miller and Christine Schelhas-Miller The Robert L. and Kimberly J. Myers Fund of the Community Foundation of Tampa Bay New York State Council on the Arts New York State Environmental Facilities Corporation The Mary and James Pardo Charitable Gift Fund Kathy and Jim Pender and the Michael Pender Memorial Fund of the **Cleveland Foundation** Dr. and Mrs. Robert L. Pickens Jeff and Judy Posner Carol and Larry Rizzolo **Robertson Foundation** John and Barbara Schubert Dan and Linda Silverberg Southern Chautauqua County Retired **Teachers Association** The Statler Foundation Mr. and Mrs. Henry B. Suhr, Jr. Steve and Pat Telkins VACI Partners Norman and Marilyn Weizenbaum Susan O. Wood Steve Zenczak and Pat Feighan

\$50,000 to \$99,999

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"Staying at the Hagen Wesley House at Chautauqua is a special experience. There is a kind of magic between the house's warmth and history which perfectly supports the comfortable, invigorating tone of the community. It is a place I know I will feel welcomed and leave inspired."

WES MOORE, EXECUTIVE PRODUCER AND HOST, PBS'S "COMING BACK WITH WES MOORE"



SHERRA BABCOCK

At the beginning of the Promise Campaign, the Chautauqua Foundation chose five words to encompass the values of this undertaking. Civil was the first word on the list. The Institution's leadership believes that in these times, more than ever, Chautauqua is urgently needed to bear witness to the continuing possibility of reasoned debate and civil dialogue.

The physical expression of this commitment to civility is, of course, our central gathering place, the Amphitheater. This new facility will serve current Chautauquans and generations to come with a range of physical improvements made possible by unprecedented support received during the Promise Campaign.

The Amp is the place where we sit shoulder to shoulder, and engage our neighbors for worship, study, conversation and occasional disagreement. No matter what, we are always ready to share this sacred space, this container, where it is safe to take a stand. This is the place where new ideas are always flowing and our thirst for information is whetted.

The improvements in the new Amp will add a new degree of comfort and safety, better sight lines and richer sound. The space will accommodate people who may have had trouble hearing or accessing it in the past. It will have fewer pillars to obstruct the view and it will provide three levels of access for people with physical restrictions. The Amp will continue to be the home of our lecture program, where we redouble our efforts every year to bring a balanced group of speakers who represent divergent viewpoints but always model what it means to practice civility.

Supporting this dialogue are several endowed lectureships, helping to defray the ever-growing expense of inviting—from all corners of the world—diverse and esteemed voices to the lecture platform. I am grateful to those who generously contributed to already existing endowment funds, or created new lectureships during the course of the Promise Campaign.

Once on the grounds, our speakers are hosted in the renovated Hagen Wensley House. Completed early in the campaign, this gracious home in view of the lake has already sparked new partnerships and projects among guests and has inspired our speakers, authors, performers and artists to consider themselves Chautauquans. It is another physical manifestation of Chautauqua's commitment to civil dialogue.

Among the amenities of the house are a kitchen always open to guests, a downstairs game room, a library, spacious sleeping rooms and bathrooms, and an elevator. On the first floor, host Rachel Borzilleri invites her guests to a daily afternoon salon where they can share their stories, relax, and have the "porch experience" that Chautauquans treasure. On the second-floor porch, guests often take advantage of family time with children or socialize with friends. On the third floor—"the quiet porch"—residents can read, write, nap, or simply take in the long view of the water in quiet reflection. Having such accommodations for our guest presenters and performers helps to foster deeper relationships among these thought leaders in the context of Chautauqua. These high standards usually mean that guests are more than eager to return. Hagen Wensley has become familiar to them. It is their Chautauqua home.

Through the Promise Campaign we have indeed demonstrated as a community that we value civility over political or academic posturing and that we want to foster creativity and quiet collaboration among the outstanding speakers, performers, artists, authors and leaders who gather here. Chautauqua is a lived experience, delivered in real time and face to face.



REPORT ON GIVING continued

\$50,000 to \$99,999 continued

The Cornelia Fund of the Pittsburgh Foundation Grace and John McKinnon Edward and Betsy Merchant Don and Alyce Milks Ministrare, Inc. George E. and Susan Moran Murphy Cynthia A. Murray Fred and Lynn Muto Sanford and Margery Nobel M. Cathy Nowosielski, MD and Jeffrey N. Lutz Judy and Hale Oliver Ed Paul PNC Financial Services Group Sam Price, Sr. Dr. and Mrs. Bert Rappole Mrs. Lois Raynow Leslie and Tim Renjilian Neal and Linda Rhoads Charitable Fund of The Foundation for Enhancing Communities Mark and Ann Ayers Ritacco Joseph H. & Florence E. Roblee Foundation The Shore Fund Katy T. Smith Charitable Gift Fund Mr. and Mrs. George T. Snyder Lynn & Samuel Stahl Family Philanthropic Fund of San Antonio Area Foundation Linda Steckley and Pete Weitzel Jean and Dick Turney Richard and Debra Wade Charitable Fund Wegmans Katherine Karslake White Mary Louise Williamson Subagh Khalsa and Subagh Winkelstern

\$25,000 to \$49,999

Anonymous (2) Allegheny Jazz Society Andy and Peggy Anderson John E. Anderson Jack G. Armstrong Eleanor and Richard Aron Sherra and Jim Babcock

Constance M. Barton Nancy C. Bechtolt Christina K. Bemus & Terri and Don Hilbinger Susan and Fran Bonsignore Rick and Sue Bosland Mr. and Mrs. John L. Bracken Marilyn Brennan The Britton Family Foundation Barbara Britton and DeDe Hughes Ernest G. and Patricia M. Brown Sarah S. and Frank K. Brown Steve and Cynthia Brown The Caplice Family Charitable Fund Chautauqua Boys' and Girls' Club Judith S. Claire and Robert W. VanEvery Mr. and Mrs. Thomas O. Clingan Wendell and Ruth Cole Beverly and Bruce Conner Janella and Bill Cooley Thelma and William F. Cooper C.A. Curtze Company Jim and Karen Dakin Mary and Dave Davenport Jo Ann Deblinger Deloitte Rebecca and Charles Denton DFT Communications Carol McCarthy Duhme Charles Edison Fund Stuart and Jan Eisler ExxonMobil Foundation Sylvia M. Faust Gregory Ferriss and Lucille Richardson Scott A. and Patricia Fine Shirley A. Flynn Dr. and Mrs. Mark Foglesong Geof Follansbee and Gay Didget Kathryn A. and John Ford W. Jane Foster and Arthur S. Willson Randy Fox and Anne McArdle Fox Fradin Silberstein Family J. Marcus and Ellen Fultz Dennis J. Galucki Gail Gassen vic and Joan gelb General Mills Foundation Ann and Gordon Getty Foundation Karen and Daniel Gottovi Grant Thornton LLP

Kent I. and Fredrika S. Groff

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Chris and Sue Martin Ann McClure Alan and Sharon McClymonds Sarah and Everett McLaren Cynthia B. Miller P.M. Moore Foundation Quack and Richard Moore Michael Morley and Anita Lin National Federation of Music Clubs Martha L. Neebes Larry Newman and Luisa Hunnewell Fund Mr. and Mrs. Julius Nicolai Joanna and Ken Nilsen George and Melissa Orlov Richard J. Osborne William H. Park Mary Lou and Richard Parlato Bill and Jane Pfefferkorn J. Jason Phillips and Sheila Schroeder Av and Janet Posner Ann Reading Miriam S. Reading and Richard H. Miller Dick and Caran Redington Harold F. Reed, Jr. Mr. and Mrs. Bartlett Richards, III Jon and Pam Rose Sarah and David Rosen **Rick and Joyce Ross** Marcia and Jerry Rothschild Mark and Alison Russell Ken and Sheri Sacks Edward C. Schmidt Newton B. Schott, Jr. and Antoinette LeQuire-Schott A. Pope and Peggy B. Shuford Advised Fund Frank D. Skinner Dan and Edie Sklar The Carter Smith Family Charles J. Smith Trust Mr. and Mrs. Robert M. Smith S. Sonjia Smith Dr. Bethanne Snodgrass Sydelle Sonkin and Herb Siegel Lydia Strohl, Eric, Kendra, Chris and Cade Riddleberger Peter and Holly Sullivan Adele M. Thomas Charitable Foundation, Inc.

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\$10,000 to \$24,999

Anonymous (5) Shirley Adams and Steven Yarnell Howard and Peg Alex Sandy Anderson Joseph G. Antkowiak Rev. Dr. Bruce and Beth Archibald Raymond and Elaine Arciszewski Rita Argen Auerbach Penny and Cle Austin Sebastian and Krystene Baggiano John T. and Katherine G. Bailey Bank of America Nancy Gay Bargar Todd and Susan Bauer Robert and Janet Baum Gary and Emogene Bedrosian Family Trust Jo Bell Mr. and Mrs. Glenn P. Benjamin Vivian and Bill Benter Donald H. and Barbara K. Bernstein **Family Foundation Charles Bestor** Mary H. Blair Pastor Don Blake Gary and Jane Blemaster Bea Blumenthal Barbara B. Boggs Diana and Dave Bower David C. and Juanell N. Boyd William and Persephone Braham The Kate and Isaac Brody Foundation Jean and Tom Bromeley Jane Buch

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"I have to say that my Chautauqua experience has been incredibly enriched because of our involvement with the interfaith New Clergy Program. We have met individuals who come from such different backgrounds, but we have also learned just how much we have in common. Having been raised as a Reform Jew, I am enormously grateful that when we gather weekly for our faith rituals—whether it is on a Friday for Muslims, Friday night and Saturday for us, or Sunday in the Christian custom—we can appreciate our shared roots in the Abrahamic tradition."

LYNN STAHL, VOLUNTEER FOR THE DEPARTMENT OF RELIGION; CO-FOUNDER AND LEADER OF CHAUTAUQUA DIALOGUES PROGRAM





THE REV. DR. **ROBERT M. FRANKLIN, JR.** DIRECTOR OF RELIGION



Throughout the Promise Campaign, we have borne witness to the development of greater diversity and the inclusion of various faith traditions across our community. Inclusion has indeed become an ethical imperative, and we are seeing a broader awareness of how much we are all enriched by the diverse voices and lived experiences of different groups and individuals coming to the grounds.

Philanthropic support received during the Promise Campaign—generous contributions to religious endowments and new chaplaincies—is advancing inclusive dialogue and diversity at Chautauqua through investments in our interfaith lecture platform and worship opportunities.

Within the Department of Religion, our interfaith New Clergy Program has become a well-established initiative, now in its 12th year. The program offers a weeklong retreat inviting clergy in Christian, Jewish and Islamic faith communities who have been in congregational ministry between two to seven years. We are gratified by the wisdom and ideas that alumni of this program continue to offer through their participation in the life of Chautauqua Institution. We have recently formalized these ongoing relation-ships through the Chautauqua Clergy Leadership Association, which is open to alumni fellows who have participated in any of our clergy development programs. We continue to assist clergy in their leadership of congregational life through collegial support and exposure to Chautauqua's unique resources.

A second group of distinguished pastors has also recently been selected for our Chautauqua Clergy Leadership Program. This initiative focuses on the cultivation of clergy who aim to become "Public Pastors," serving as leaders of spiritual and civic renewal in their towns, cities and communities. The cohort group comes to the grounds to participate in immersion retreats during the regular season and special workshops during the off-season. These pastors study various leadership models and dynamics and are challenged to connect with other sectors in their communities back home, including business, media, education, housing, law enforcement and public health, among others. In their residency during the summer at Chautauqua, they also have access to guest speakers and chaplains as a part of their learning sessions.

In addition to our work with these promising young clergy, the Department of Religion has helped to introduce the mission of the African American Denominational House (AADH) to our established community of denominational houses and Chautauquans. AADH is sponsoring four different weeks of opportunities open to all Chautauquans in the coming season while its board pursues the philanthropic support needed to establish its physical home in a permanent facility on the grounds.

Though these and other efforts across our faith community—such as the Abrahamic Program for Young Adults (APYA), Chautauqua Dialogues program and Mystic Heart Meditation—the Promise Campaign has truly been a season of visioning and realization for Chautauqua. As a community, we have taken ownership anew of the genius of this place—the complementary focus on arts, religion, recreation and lifelong learning—and how vital these activities are to our cultural and spiritual nourishment as a nation. Our growing capacity for civil dialogue that is inclusive of diverse voices is one significant measurement of Chautauqua's maturity, and when we consecrate the new Amphitheater to this ongoing work and install our new president, it will be a joyous day in the life of Chautauqua ... a day that we should all embrace with thanksgiving and a profound sense of our obligations going forward to sustain the work of inclusion.



REPORT ON GIVING continued

\$10,000 to \$24,999 continued

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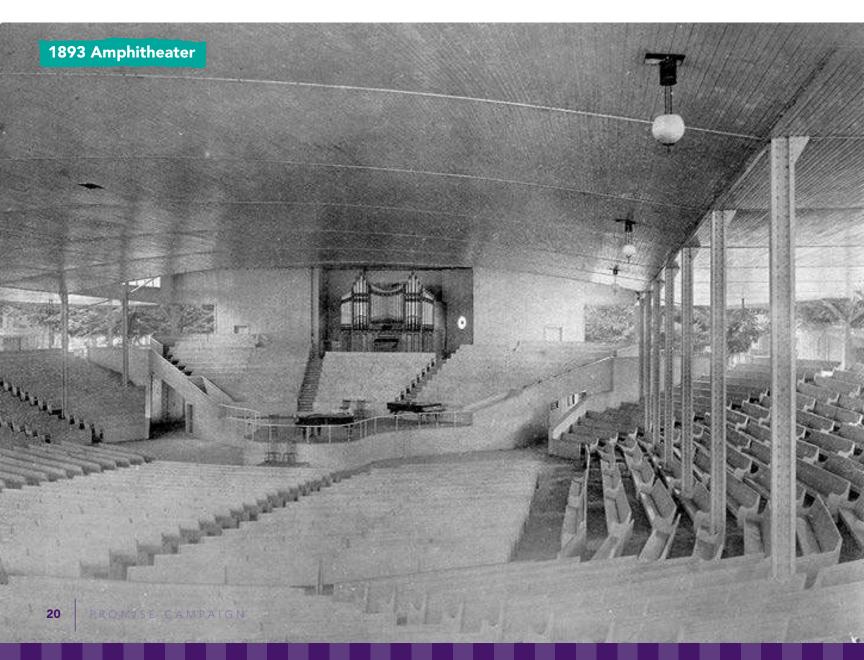
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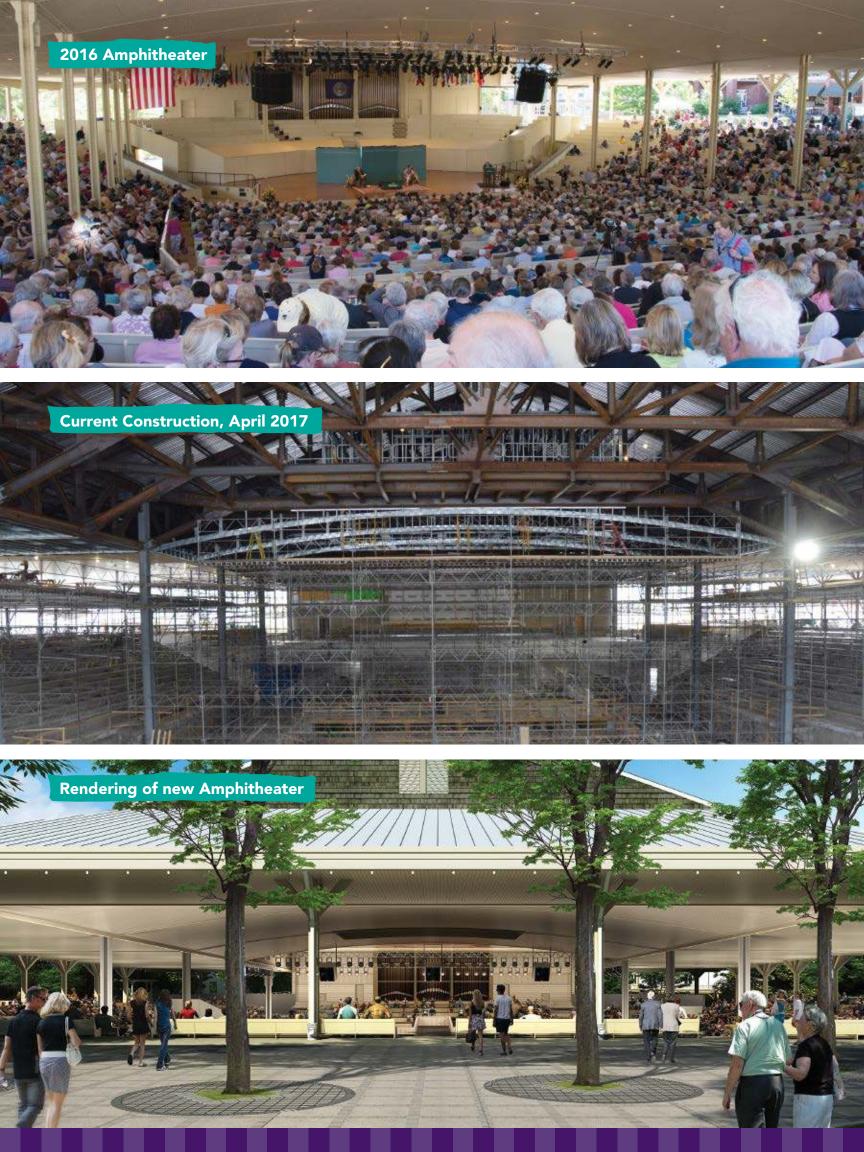
CHAUTAUQUA'S AMPHITHEATER SINGLE LARGEST CAPITAL PROJECT IN THE INSTITUTION'S HISTORY

The Amphitheater is the heart of our community. As construction concludes in time for the 2017 season the Institution's 144th assembly—we eagerly anticipate being reunited in this sacred space. Chautauqua will be hosting artists, performers, chaplains and lecturers in a greatly improved facility, more functional and welcoming.

Equipped to bear our snowy winters, the space Chautauquans will soon occupy together will have clearer sightlines and be safer and more accessible. With an appropriate preventative maintenance plan, coupled with a generous endowment that provides for routine and regular care, the Amphitheater will last beyond the next 100 years.

Maintenance is the ultimate form of sustainable practice. Regular and careful monitoring keeps repair to a minimum and prevents loss of original building fabric. Together, committed to this practice, Chautauquans will provide a legacy to their children, grandchildren and the greater community for generations to come.





REPORT ON GIVING continued

\$1,000 to \$9,999 continued

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"Environmental sustainability is a never-ending project at Chautauqua. The lake is a finite space, and you can only pour so many nitrates and phosphorus-based nutrients into it. We can never say we are done, but the rain gardens and the parts of the Shoreline Management Plan that have already been implemented have been done very well. The descriptive signage helps educate the community on the impact of these improvements, and the adaptation of Children's Beach is a showcase project. It is the perfect example of a more healthy confluence of people and water. Our work with other groups around the lake is also essential. We can't be the cloistered community on the hill, but must foster collaboration to protect Chautauqua Lake, which is, after all, one of the main attractions of the Institution."

JENNIFER McDOWELL, ENVIRONMENTAL ADVOCATE

JOHN SHEDD

DIRECTOR OF OPERATIONS / ADMINISTRATOR OF ARCHITECTURAL AND LAND USE REGULATIONS



Sustainability is an important part of the culture in our everyday operations at Chautauqua. The Institution has invested over many years in applying the "green" principles we now follow in our stewardship of facilities, infrastructure and the natural environment.

With generous philanthropic support from many Chautauquans and with funds from the New York State Green Innovation Grant Program, the Institution's focused environmental work began in earnest with stormwater management and the development of a Sustainable Shoreline Action Plan, which we're continuing to implement, year by year, with various projects designed to improve the health of Chautauqua Lake. By installing rain gardens, wake-calming boulders and native plantings along the shoreline as an antidote to damaging runoff and subsequent erosion, we have lessened our negative impact on the lake. Improvements to the golf course retention ponds and stormwater management in the South End Ravine have also had a positive effect. Chautauqua will continue to model best practices, and we are delighted to see that these efforts are catching on with other communities and businesses around the lake.

Chautauqua has also begun converting to LED lighting on the grounds, which lowers our overall energy use. We are now buying power from green energy producers who create renewable energy by sustainable methods such as wind, wave and solar. We are gradually removing our older, inefficient boiler systems, and we have transitioned to solar power at Turner Community Center and Fletcher Music Hall. We are looking at transitioning to solar in other facilities on the grounds, too. We've also recently installed an electric vehicle charging station in the north parking lot, in addition to the plug-in station that has been available in the south lot for some time.

Complementing efforts to improve our physical infrastructure, Betsy Burgeson, supervisor of gardens and landscapes, brings a phenomenal knowledge of plants that are native to this region. In compliance with new state regulations, her crew has worked diligently to replace invasive species with plantings that promote the natural cycle of life. She has planted perennials that attract native insects, which in turn become a food source to our resident and migratory birds.

An extensive tree inventory and subsequent pruning and removal project has been conducted over the last couple of years. Damaged and diseased trees that posed a hazard to people and buildings have been replaced with new native plantings in our forests and open spaces, resulting in a healthier tree canopy that is better balanced with diverse species.

Environmental sustainability is also a key objective with the reconstruction of the Amphitheater. The old stormwater system that used to flow under the Amp and into the lake has now been replaced with a complex catch basin system that slows the flow of water and cleans it. Rainwater run-off from the roof of the Amp will be directed into these new systems.

New rain gardens will surround the lakeside of the Amp, while a combination of LED and halogen lighting in the building will consume less energy. The design of the building itself promotes healthier air flow and audience comfort. With these environmental considerations and others, the project is presently on track to earn Gold LEED (Leadership in Energy and Environmental Design) certification, meaning the facility has been rigorously designed to use less water and energy, and reduce greenhouse gas emissions. I believe Chautauquans will be especially proud to experience the welcome feel of these new, environmentally friendly features in our most significant gathering space.

From the farthest corner of the golf course to Chautauqua's shoreline, intentional care and maintenance guide the environmental improvements being undertaken to protect the natural beauty of these grounds.



REPORT ON GIVING continued

\$1,000 to \$9,999 continued

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"You are never too old to learn. That's what we believe at Chautauqua, and that's why I am so excited by what's ahead in dance. Just as we explored America's music last season in the week on jazz with Wynton Marsalis, this year we are embracing a broader view of dance with the guest residency of Alvin Ailey II. We have been so fortunate to learn from Jean-Pierre Bonnefoux, Patricia McBride and Charlotte Ballet over the last two decades, and now we will be finding our way toward a new chapter in dance and the arts at Chautauqua, embracing a greater diversity of styles. We have a bright future ahead. I can't wait!"

ANITA LIN, DIRECTOR EMERITUS OF BALLET WESTERN RESERVE IN YOUNGSTOWN, OHIO; MEMBER OF PRESIDENT OBAMA'S ADVISORY COMMITTEE FOR THE ARTS (JOHN F. KENNEDY CENTER); AND SUZANNE FARRELL'S BALLET BOARD MEMBER



DEBORAH SUNYA MOORE

VICE PRESIDENT AND DIRECTOR OF PROGRAMMING



Striking a healthy balance between tradition and innovation is a significant part of what makes our arts programming distinctive. Through a visioning process initiated during the Promise Campaign, we have explored ways in which we can strengthen and deepen every Chautauquan's experience of the arts. We do the classics well and we always have. Today, however, innovation is a fundamental part of the mix.

Our discussions about achieving a new balance between tradition and innovation began shortly after I joined the staff, when we launched our search for a new music director for the Chautauqua Symphony Orchestra. We knew then that we were seeking more than a conductor. We wanted an innovative arts leader who would invite audiences to experience the classics in a fresh way while also developing opportunities for Chautauqua to commission new music. Rossen Milanov did not disappoint. He has won the enthusiasm of Chautauquans—especially for his Sunday matinée, "Into the Music" programs and Special Studies classes—offering a deeper look at the ideas behind familiar compositions.

Rossen has also brought Chautauqua opportunities to collaborate with other orchestras and talented young composers. This season, "Mango Suite," a new work featuring the spoken word and based on the classic novel *The House on Mango Street*, by CLSC author Sandra Cisneros, will premiere at Chautauqua.

Making the arts accessible, relevant and inspiring to our multigenerational audiences has also challenged us to consider new initiatives. With families coming to the grounds for shorter stays, part of our work has been to come up with new ways for everyone to experience the arts up close. Opera's general and artistic director Steven Osgood delighted Chautauquans on Bestor Plaza and elsewhere on the grounds with pop-up concerts and arias so that, in the course of a regular day—whether there is an opera in production that week or not—Chautauquans have a chance to enjoy these "Opera Invasions" by talented young artists.

In the coming dance season, we'll once more have the Charlotte Ballet in residence, but we'll also diversify the experience of dance with performances and demonstrations on the grounds in Week One by Alvin Ailey II—a company created by Alvin Ailey, one of the foremost African American innovators in the field. Later, in August, Pittsburgh Ballet Theatre will perform with the CSO. The Irene Rodríguez Compañia from Cuba will close our season. Giving Chautauquans a chance to experience dance in its many forms is an exciting new stretch for us.

Our Piano Program has recently been restructured to include the expert guidance of Alexander Gavrylyuk, who joins the staff as artistic advisor and artist in residence, beginning with a three-week residency this summer. Gavrylyuk brings both an international perspective to the program and a special popularity with Chautauquans—a very happy collaboration.

Meanwhile, the popular entertainment series continues to feature familiar favorites but also moves to include particularly current artists. These innovations add up to a new dynamism within the artistic offerings found here.

Of course, when we talk about arts innovation at Chautauqua, we also mean innovation in arts education. Chautauqua's Young Playwrights Project, developed during the course of the Promise Campaign in partnership with the Florida Studio Theatre in Sarasota and Chautauqua Theater Company, has reached beyond the gates to touch the lives of children in four school districts within Chautauqua County. This past year, one of these students had her play selected from a field of 400 submissions in FST's national competition. The play is now being presented on a tour that will reach more than 30,000 students in the United States, Israel and Russia. Such validation for creativity at an early age is part of our innovative arts mission.



REPORT ON GIVING continued

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KATHRYN HENRY, THE JUILLIARD SCHOOL; CHAUTAUQUA VOICE STUDENT 2015 & 2016



TIMOTHY MUFFITT

MUSIC DIRECTOR AND PRINCIPAL CONDUCTOR, MUSIC SCHOOL FESTIVAL ORCHESTRA (MSFO)



As many Chautauquans know, the Music School Festival Orchestra (MSFO) is made up of undergraduate and graduate students from conservatories and universities all across the United States and abroad. With limited resources, the majority of these gifted young musicians depend on the scholarships that we are able to offer for their summer studies. Chautauqua's scholarship pool has been profoundly bolstered by the Promise Campaign and I, along with my colleagues across all of Chautauqua's Schools of Fine & Performing Arts, am most grateful.

While renovating our students' living quarters in Bellinger Hall was a campaign goal that went unmet, Chautauqua's handsome facilities for rehearsal and classes help us stay competitive with other national programs. And thanks to the Promise Campaign, the new Amphitheater will be a game changer for us in terms of our performance opportunities.

Our ability to attract students of the highest caliber—those who will be the future leaders in their musical and artistic fields, as well as in their communities—has always depended on philanthropy. The additional engagement of Chautauquans as welcoming ambassadors to our students on the grounds also helps them take full advantage of the unique summer experience at Chautauqua. Our intergenerational community emphasizes lifelong learning and models a special kind of engagement and immersion in the issues confronting our society. These opportunities are not lost on our arts students. They thrive in the rich stew of ideas and beliefs that swirl around them.

Thanks to our growing ability to attract top students and faculty from around the globe, we have also been able to raise the bar on the level and quality of musical experiences we embrace in the music school. We now approach repertoire and projects that we wouldn't have attempted 20 years ago, and our audiences have benefited in turn. Adding to this growth in sophistication across all our schools is the recent focus on collaborative initiatives within Chautauqua's various arts disciplines, which came out of the Institution's strategic planning and have been supported through the Promise Campaign.

Though our orchestra members have been living alongside student dancers, actors, singers and visual artists for years, the idea of innovative collaboration has firmly taken root in dynamic ways. Initially, the three large-scale productions—"The Romeo and Juliet Project," "Go West!," and "Carmina Burana"— blended our students with our professional artists and helped demonstrate Chautauqua's unique capacity for partnerships and co-creation across disciplines. Now, independent student productions and performances across departments are popping up without any prompting from instructors. Students recognize the value of these opportunities and want to experiment! It's another aspect of the arts at Chautauqua that makes us stand out among summer opportunities for students and faculty alike.

Chautauqua's engaging combination of professional artistry and pre-professional student education in the visual arts, orchestra, theater, dance, voice and piano is thus gaining notice in new ways thanks to those who generously supported the Promise Campaign through investments in annual and endowed scholarships, improvements to facilities, and support of the annual fund. For those of us who have watched the momentum build, there has never been a more exciting time to be a part of this Institution and the community.



REPORT ON GIVING continued

\$1,000 to \$9,999 continued

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Over \$35.5 million has been committed to the Foundation's endowment during the course of the campaign. The annual distribution from endowment income is used for scholarships, education and youth programming, fine and performing arts, the grounds, religious programming, general support and other purposes specified by the donor. Endowments are critically important because they produce a permanent and reliable income flow that benefits the Institution.

Thank you to the generous donors who established these new endowment funds with either outright gifts or as part of certain planned gift commitments.

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